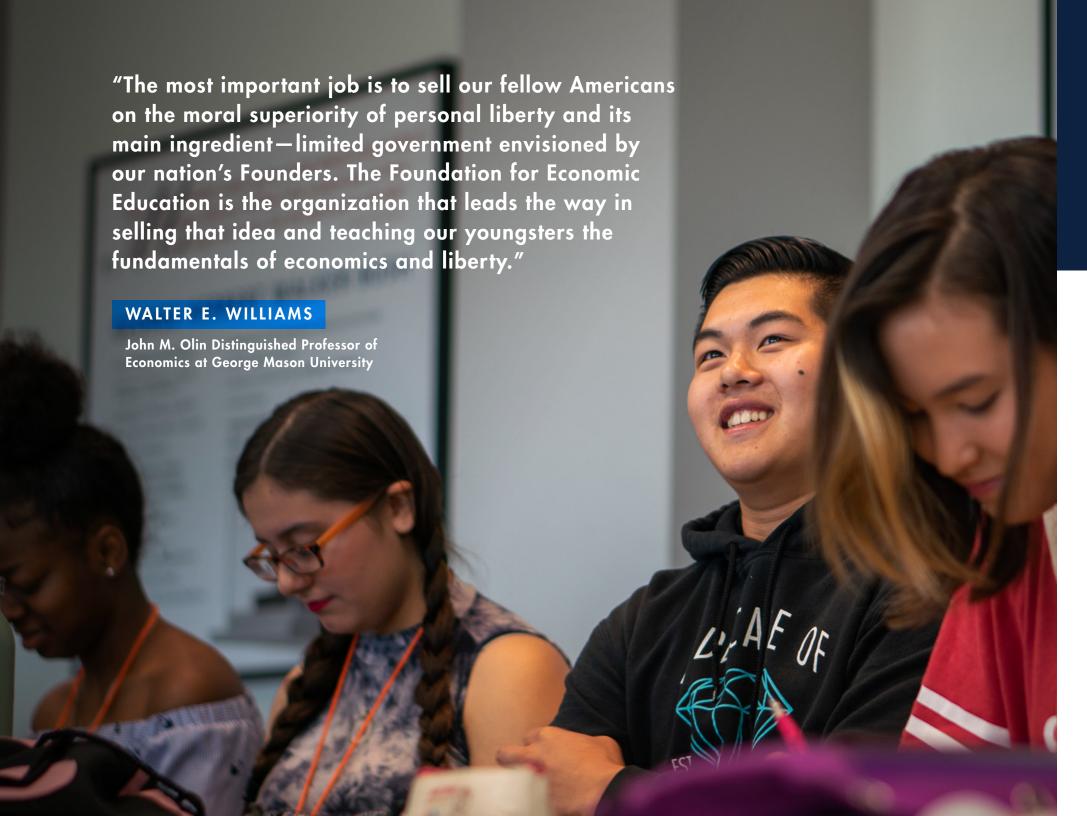


Growing Audiences, Expanding Liberty.

2019 IMPACT REPORT



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Growing Audiences, **Expanding Liberty.**



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DEAR FRIEND OF FEE,

In 1961, FEE's founder, Leonard E. Read lamented:

"The American people are becoming more and more afraid of, and are running away from, their own revolution."

This past year it seems his observation was more accurate than ever. It appears many misguided young Americans are trading the American Revolution—one driven by the deeply-rooted belief in the rights of life, liberty, and the pursuit of happiness—for a different "revolution"...one that hollowly promises "free stuff," "fair shares," and a nanny state that strips away both responsibility and rights.

I firmly believe the best way to counter the influence of those who attempt to popularize bigger government, an expanded welfare state, and outright socialism is to cut them off at the root... And that starts with effectively engaging the rising generation with the principles that make up the "freedom"

philosophy": individual liberty, free-market economics, entrepreneurial value creation, private property, limited government, and high moral character.

The fight to sustain liberty is ceaseless and one that every generation must undertake... and there is every reason to be encouraged. This past year, FEE's engagement and impact reached unprecedented levels. Our collaboration with partner organizations is deeper than ever. Our newly-launched programs have already experienced incredible success.

This update will share with you some highlights of 2019 and showcase the distinct impact FEE's programs and outreach are having on bringing about a cascading cultural shift away from collectivist ideas.

I cannot emphasize enough my gratitude for the generosity of our supporters. To again quote Leonard E. Read: "This business of freedom is an ore that lies much deeper than most of us realize.



A great effort is required to dig up this ore that will save America. And where are we to find the miners? I think we will find these miners of the 'freedom ore' among those who love this country. And if you were to ask me who, in my opinion, has the greatest responsibility as a miner, I would suggest that it is [you]."

Your answer to this noble call of Mr. Read's and your partnership in FEE's mission is directly impacting the lives and the thinking of the rising generation and, as such, the future of this country and the world.

Thank you for advancing the ideas and principles of a free society when they are most crucially needed—in 2019 and the years to come.

Most Sincerely,



ŽŠILIUUS ZILVINAS "Z" SILENAS PRESIDENT FEE's mission is to inspire, educate, and connect future leaders with the economic, legal, and ethical principles of a free and civil society.

Our vision is a world where the ideas of liberty are familiar, credible, and compelling to the rising generation.

"FEE is grounding students in the economic, legal, and ethical principles upon which our nation was founded, at a time when those principles are under attack."



FEE is dedicated to nothing less than preserving the foundational ideas and principles of individual liberty, free-market economics, entrepreneurial value creation, private property, limited government, and high moral character for the rising generation.

To that end, FEE is equipping millions of young Americans with a deeper understanding and inspiring a closer affinity for the ideas and principles of a free society, which they will carry with them into their classrooms, the voting booth, their careers, and, for some, elected offices.

WHAT WE DO & HOW WE DO IT

FEE works to effectively introduce and educate young Americans that are unengaged, uninformed, or misinformed about the cornerstone ideas and principles of economic freedom and individual liberty—and the inseparable bond between liberty, personal character, and economic prosperity.

By engaging millions of young Americans in two key areas typically dominated by big-government thought—public school classrooms and online media— FEE is leading a generational shift back to a belief in economic freedom and individual liberty.

In 2019, FEE's unique, leveraged, scalable, and life-changing programs accomplished unprecedented levels of reach and impact.



Engaging young Americans in their classrooms and providing educators with free-market oriented resources.



Effectively advancing the ideas and principles of free society among African-American youth at a scale never before seen in the freedom movement.

FEE Online

Reaching millions through online media that provides compelling yet uncompromising limited-government perspectives on today's issues.

FEE en español

Connecting free-market principles and solutions to the challenges Hispanics encounter inside the US and Latin America.



In 2019, FEE drastically expanded the reach and impact of student seminars, continuing to build the infrastructure needed to reach our goal of hosting 200 seminars for 15,000 students in 2020.





"The battle for ideas is being won—or lost—in America's high schools. FEE recognizes this, and they stand to make a noticeable impact nationwide."

Public High School Educator | San Antonio, Texas

2019 NUMBERS

7,330

6,029

1,301

Total Seminar Students O

One-Day Attendees Th

Three-Day Attendees

87
Total Seminars

7 76

One-Day Seminars

77

Three-Day Seminars

In 2019, FEE leveraged key partnerships to expand the scale and impact of In-the-Classroom programs:









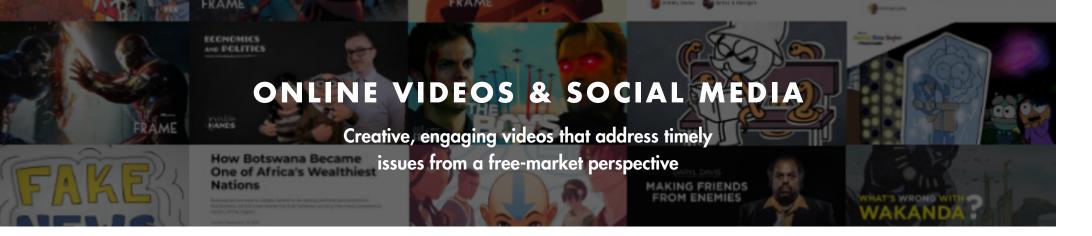












FEE's creative and targeted online videos and social media serve as the "wide end of the funnel," reaching millions of young individuals with free-market perspectives to which they have likely never been exposed on issues they care most about such as employment, health care, student debt, and the environment.



FEE is a top YouTube channel in the liberty movement and decidedly outperforms antifree market YouTube channels such as Think Progress, Jacobin, and the Roosevelt Institute.

2019 NUMBERS

149,968,000+ social media impressions

14,000,000+
video views

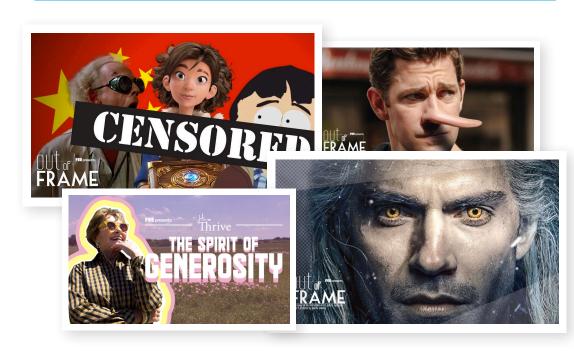
121,387

YouTube subscribers

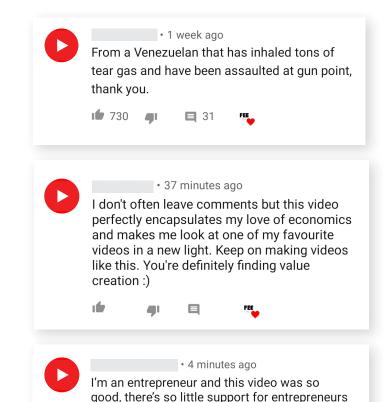
46,530,000+
minutes watched

Larry Reed, now President Emeritus of FEE, joined PragerU to debunk the argument "Jesus was a Socialist."





Praise from our Fans



In 2019, FEE leveraged key partnerships to expand the scale and impact of our online media:

that this video gave me so much reassurance







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ONLINE VIDEOS & SOCIAL MEDIA



But democracy and socialism are actually at odds with each other.





"Forgiving" student debt really means forcing people who didn't go to college to pay for those who did.



A person's willingness to spend other people's money is not evidence that the person is himself compassionate.



The art of economics consists in looking not only merely at the immediate but at the longer effects of any act or policy.

- Henry Hazlitt



California's war on the #GigEconomy was meant to protect freelance workers, but it will end up eliminating hundreds of thousands of contractors' most viable sources of income.

When will politicians learn that good intentions do not equal good outcomes?





In the most socialist economies, 27% of people live in extreme poverty.

But, in the freest economies, that number is just 1.8%







Launched in 2019, Revolution of One combines FEE's in-person programing, online media, and educational resources, with community alliances and targeted marketing to promote and popularize the philosophy of freedom with African-American audiences. By building bridges of empathy, FEE is creating a new kind of dialogue that allows the ideas of free markets and individual liberty to be heard in a radically different—but uncompromising—way.

2019 laid the foundation for this unique initiative's impact in the years to come.

150,000+ views on YouTube

116,000+

video views on Instagram





FEE presents

Revolution of One's debut in-person workshop at South Forsyth High School in Atlanta hosted 125 attendees, reaching young men from urban communities to become the leaders and problemsolvers of tomorrow.

WORKSHOPS

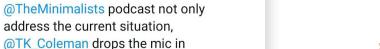
entrepreneurs, and influencers.

The Minimalists Retweeted

The two recent episodes of

In 2019, FEE leveraged key partnerships to expand the scale and impact of our online media:

FEE presents



PODCAST

promoting economic literacy, critical thinking, personal power, and *voluntarism* (all human interactions are best 100% voluntary).









Reaching new levels of engagement in 2019, FEE en Español is connecting free-market principles and solutions to the challenges Hispanics encounter inside the US and Latin America.

6,000,000 social media impressions

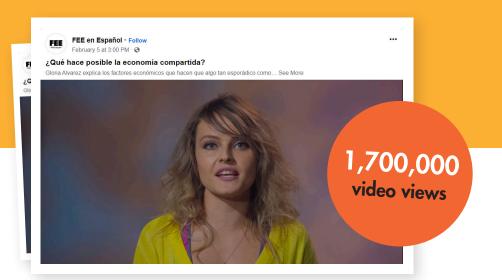
120,000 new Facebook followers

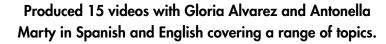
new Instagram followers

1500+ Students attended FEE en Español One-Day seminars, Economics in One-Lesson, and "I, Pencil" workshops in:

> Monterrey **Mexico City** Coahuila **Guatemala City** Medellín

FEE en español







Distributed 3,500 copies of "Yo, el Lápiz" in Guatemala, Ecuador, Mexico, and Colombia.

In 2019, FEE en Español worked with key partners to increase impact, including:











FEE YEAR REPORT

In 2019, FEE concluded the groundbreaking Youth Education and Audience Research (YEAR) project, funded, in large part, by the John Templeton Foundation.

This comprehensive, three-year initiative produced unprecedented marketing insights, messaging tools, and the knowledge base to most effectively and most compellingly communicate uncompromising, free-market perspectives and solutions to Americans age 16-22.

Through understanding the issues most important to Gen Z and using strategically crafted phrasing, imagery, and framing, FEE can increase young audiences' engagement with pro-liberty media, reduce their dropoff, and optimize reach and cost pushing back effectively against socialist ideas online where the Left has dominated.

FEE is applying the insights gained through the YEAR project in our daily work and sharing bestpractices with partner organizations nationwide.

How to Talk Liberty With People Unlike DOWNLOAD NOW! DOWNLOAD NOW AT FEE.ORG/YEAR

> "FEE is more critical now than when it was founded decades ago. Its consistent focus on economic liberty as the source of human prosperity is essential. I shudder to think of what would happen to society were it to deviate from that vital focus."

Fr. Robert Sirico, Acton Institute



FEE Online

One of the most popular websites for the ideas of liberty, in 2019 FEE.org continued to provide daily articles that offer timely stories while teaching the timeless principles of a free society.

In 2019, FEE.org hosted:

11,904,200+ sessions

1,429,000

average sessions per month

Anti-Capitalism: Trendy but Wrong

We should remember; the data simply doesn't support the anti-capitalists.



12 Truth Bombs from Milton Friedman

As Milton Friedman wrote, "Governments never learn; only people learn



Why a Free Society Cannot **Transform Wishes into** Rights

The Myth That the Rich

nainstay misrepresentation of the political left.

of Taxes

Don't Pay Their "Fair Share"

llegations that higher-income earners don't pay their "fair share" of taxes are a



FEE in the media



Opinion: An open letter to "Democratic Socialists" visiting Atlanta

By Zilvinas Silenas

DAILY CALLER

OPINION

MILTIMORE: Mark Ruffalo Doesn't **Understand Capitalism**

JON MILTIMORE

FOUNDATION FOR ECONOMIC EDUCATION

Examiner

AOC keeps spreading the myth of stagnant worker wages

by Jon Miltimore & Zilvinas Silenas

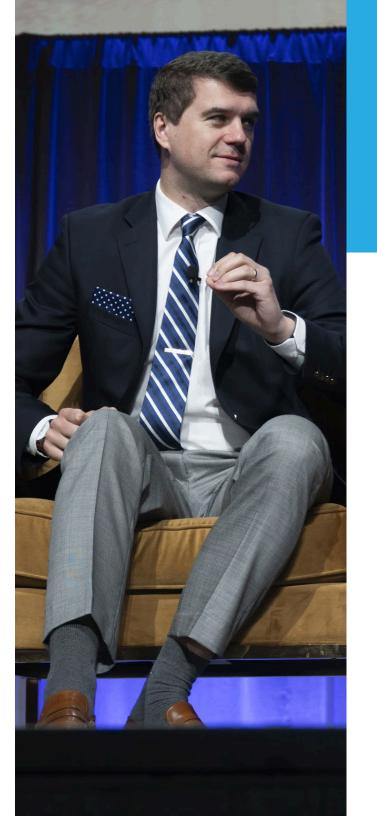
WSJ OPINION

Toddlers Don't Have to Go to School

Parents are resisting the pressure to enroll their kids earlier.

By Kerry McDonald Aug. 5, 2019 6:46 pm ET





Welcoming FEE's New Leaders in 2019



ZILVINAS "Z" SILENAS

In May 2019, Larry Reed officially became FEE's President Emeritus and welcomed Zilvinas "Z" Silenas as FEE's twelfth president in the organization's 74-year history. Growing up in Lithuania under the Soviet Union's control, Zilvinas' first-hand understanding of the oppression and destruction brought about by Communism led him to dedicate his life and career to defending liberty and fighting the collectivist ideas that ravaged his home country.

Having led the Lithuanian Free Market Institute and implemented a multitude of free-market reforms in post-Soviet Lithuania, Zilvinas brought his passion, ideas, and experience to serve as FEE's newest president.



ANTONY DAVIES F.A. Hayek Distinguished Fellow



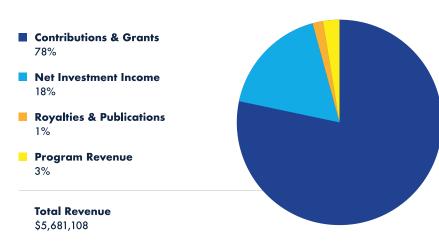
KERRY McDONALD Senior Education Fellow



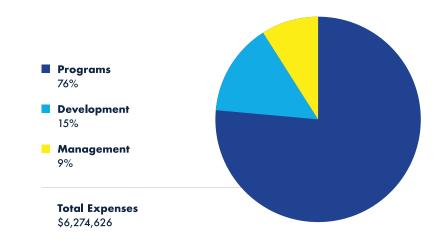
JAMES HARRIGAN Milton Friedman Distinguished Fellow

FEE 2019 FINANCIALS

Revenue



Expenses



Assets

Investments and **Property & Equipment** \$7,360,034

Current Assets \$1,058,451

Total Assets \$8,418,485

Liabilities

Current Liabilities \$638,510

Long-Term Liabilities \$187,427

Total Liabilities \$825,937

Please note: As you review FEE's most recent audited financial statements, you will notice a fiscal deficit in the last fiscal year. In an effort to be thoughtful stewards of supporters' dollars, FEE's Board of Trustees approved a deficit budget with the specific intention of dedicating some of FEE's cash reserves to the expansion of programs and impact. Now that this shortterm goal has been achieved, FEE has resumed normal, balanced budget practices.

EXECUTIVE LEADERSHIP



ZILVINAS SILENAS



LAWRENCE W. REED

President Emeritus, Humphreys Family Senior Fellow, and Ron Manners Ambassador for Global Liberty



RICHARD LORENC Executive Vice President



JASON RIDDLE Vice President

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The Reams Foundation

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John Westerfield Bowen, Hanes & Co. Mitsui Fudosan America

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Over three days, over 850 attendees heard from John Stossel, Magatte Wade, Jonathan Hoenig, and many others about the intrinsic link between a free society and opportunity and prosperity inspiring hundreds of young people to pursue innovative and practical solutions to current issues.



YEARS OF FEE

FEEcon will return in 2021. Why take a year off? Our milestone anniversary deserves an incredible celebration. We are taking this time to build an amazing experience you will never forget.

> JUNE 16-19, 2021 ATLANTA, GA

FEE's flagship annual event in Atlanta united influential entrepreneurs, economic visionaries, and creative innovators to fulfill FEE's vision: spreading the ideas of liberty to the rising generation.

